

2026

**Development Strategy
Initial Proposals
September 2009**

**Background Paper 4:
Infrastructure
Planning & Delivery**

Contents

	Page
Contents	2
1. Background	3
2. What is infrastructure planning?	3
3. Why prepare an infrastructure delivery plan (IDP)?	4
4. What will be produced?	4
5. Who are the key players in producing an IDP?	6
6. Process and timescales for producing the IDP	6

1. Background

1.1. This document forms part of the background evidence base, which has informed the preparation of the borough's **Development Strategy 2026**. The Strategy sets out a vision of how Ealing should develop between 2011 and 2026, considering how the borough fits into the 'bigger picture' of London. It considers different places within Ealing, and how they should change over the years ahead, where development should be focused and what we should protect. Initial proposals for the Development Strategy are to be consulted on in September and October 2009.

1.2 To create sustainable communities, providing housing and employment opportunities alone is not sufficient. There is a need to provide the necessary supporting 'infrastructure' of utility services, transport, schools, open space, community, health and leisure services to support the local population and those who visit or work in the borough. A range of organisations provides these services but there is currently little or no integration of that provision meeting neither the needs of existing communities nor those of the future.

1.3 This background paper briefly outlines what infrastructure planning is about, why an infrastructure delivery plan (IDP) is required, what outputs and outcomes will be generated, who will be involved in the process and the timetable for producing the plan.

2. What is Infrastructure Planning?

2.1 Infrastructure planning is the integrated investment and delivery of land and buildings to create places and provide services. In Ealing we will be looking at ways to make our existing infrastructure to work better for us, as well as identifying the need for and securing delivery of additional provision.

2.2 Infrastructure is defined as:

- **Physical** - Transport, energy, water, waste, telecommunications.
- **Social**- Health, social care, education, culture, indoor sports and leisure, emergency services and other local and community services.

- **Green** - Nature areas, parks, community open space, children's play areas, sports fields, gardens, cemeteries.

3. Why prepare an Infrastructure Delivery Plan (IDP)?

3.1 The preparation of an Infrastructure Delivery Plan (IDP) is a key element of Ealing Council's statutory Local Development Framework (LDF). The IDP will support Ealing's Development Strategy 2026 as part of its evidence base.

3.2 It is essential for local authorities and their partners to deliver the services necessary to achieve their service plans and government's regional and local strategic objectives, in particular, the Sustainable Community Strategy (SCS) and its key delivery contract, the Local Area Agreement (LAA). The Local Strategic Partnership (LSP) owns these two documents as well as the Infrastructure Delivery Plan.

4. What will be produced?

4.1 IDP documents will comprise an Infrastructure Delivery Strategy and an Infrastructure Delivery Schedule:

4.2 The **Infrastructure Delivery Strategy** will need to set out how the infrastructure planning and delivery process is working at the local level and will include:

- Evidence of joint working on infrastructure planning and delivery across the public sector through the LSP.
- A common evidence and consultation base across the LSP.
- Establishment of regular meetings with all major land-owners in the borough.
- Clear links to Development Management processes.

4.3 The **Infrastructure Delivery Schedule** will comprise an evidence-based schedule of infrastructure requirements in the borough. This will:

- Be set out in five year tranches, with the first five year period fully worked up to include all current Council capital commitments. It can include those beyond this period, such as Crossrail, where funding has already been committed.
- Be the basis upon which developer's contributions are required.
- Be updated annually through the Annual Monitoring Report (AMR).

4.4 These two components will underpin delivery of infrastructure in Ealing until 2026 and its delivery is key to the development of sustainable communities across the borough. The preparation of the IDP will help to achieve the following outcomes:

- To deliver the infrastructure needed.
- To achieve more effective and efficient use and delivery of resources - it is a shift away from public organisations making investment decisions on their own.
- To attain LAA targets.
- To satisfy Comprehensive Area Assessment (CAA).
- To provide critical evidence to help achieve a sound core strategy¹.
- To establish an on-going corporate process to record and update capital programmes and investment in Ealing - it enables other partners to see where investment is planned and how it can be better co-ordinated.
- To provide a key element of the corporate evidence data base.
- To produce an effective basis for development and service planning.

¹ This will ensure compliance with Planning Policy Statement 12 that identifies the core strategy as the means of “orchestrating the necessary social, physical and green infrastructure required to ensure that sustainable communities are created”. To be found sound the core strategy must identify the infrastructure requirements for its area, who will provide it, when and where.

- To achieve efficiencies in service planning.
- To provide clarity for private sector investment.

5. Who are the key players in producing an IDP?

5.1 A successful IDP is however dependent on partnership working. Key players include:

- Every organisation that has an investment programme in Ealing (e.g. all Council services, PCT, developers, landowners, utility companies)
- All those partners involved in planning and coordinating service and infrastructure delivery.

5.2 The Local Strategic Partnership, through a sub-committee that focuses on infrastructure, should own the process.

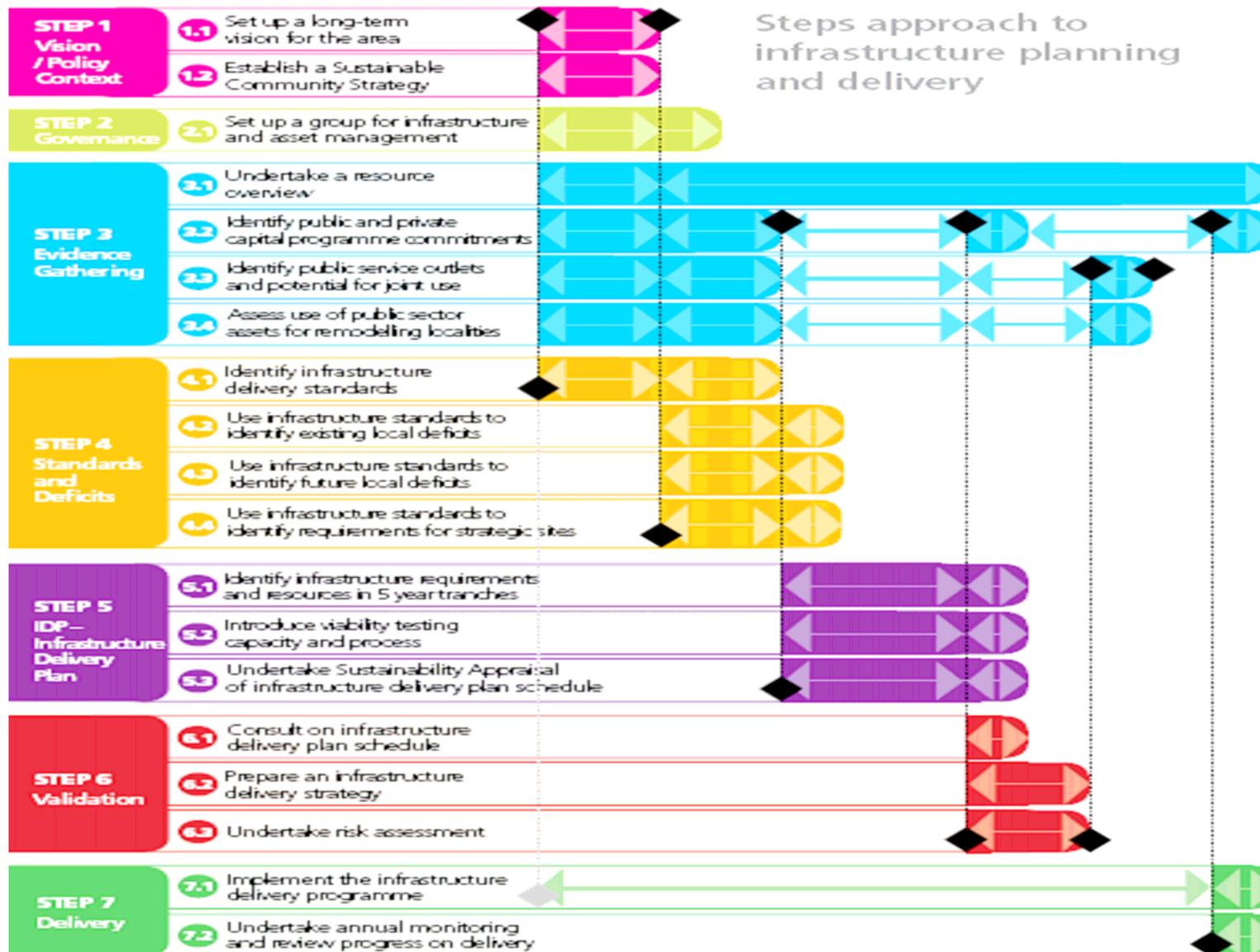
6. Process and timescales for producing the IDP

6.1 The Planning Advisory Service have produced a useful guide to Infrastructure planning and delivery for LSPs and local authorities and this will form the basis of the council's approach². The suggested "steps approach" to producing an IDP is summarised in the diagram below.

6.2 The Council's own services capital projects and expenditure will be identified in the Infrastructure Delivery Schedule during Autumn 2009. It is intended that the IDP will be produced in full by September 2010 (LDF final publication stage) including organisations and partners who have an investment programme in Ealing, with most detail provided for the first five-year tranche. The infrastructure delivery strategy and schedule will be subject to ongoing review and updating as projects are completed and/or new requirements or priorities arise.

² "A steps approach to infrastructure planning and delivery" prepared for the Planning Advisory Service, June 2009. This can be viewed at: <http://www.pas.gov.uk/aio/109121>

Steps approach to infrastructure planning and delivery



For further copies of this document or any of Ealing's local development framework documents, please contact:

Planning Policy
Ealing Council
Perceval House
14/16 Uxbridge Road
London W5 2HL

Tel: 020 8825 5882

Email: Planpol@ealing.gov.uk

Visit: www.ealinginlondon.com

