

Written Statement

Ealing Council Statement 12: Phasing, Delivery and Monitoring LPA12

Wednesday 16th November 2011

EALING COUNCIL

1. Introduction

1.1 The issues to be addressed in this hearing statement are:

1. It is of concern that most of the transport proposals are grouped in three categories: Mayor's Transport Strategy/Sub-Regional Transport Plan proposals, LDF/LBE Transport Schemes and the LIP corridors and neighbourhood programmes. This makes it difficult to assess the delivery timeframe of individual proposals. Priority proposal are not identified. In addition all schemes are only deliverable with additional funding which could have repercussions for growth in the Borough. What is the certainty of the identified projects being feasible and effective?

2. Generalised policies with minimal reliance on quantitative targets may cause issues for implementation.

3. Should the canal and water environment be included in the Infrastructure Delivery Schedule in Appendix 3?

4. Whether the mechanisms in the CS for implementation and monitoring are sufficiently clear, detailed, and meet national policy requirements.

2. Transport Proposals

1. It is of concern that most of the transport proposals are grouped in three categories: Mayor's Transport Strategy/Sub-Regional Transport Plan proposals, LDF/LBE Transport Schemes and the LIP corridors and neighbourhood programmes. This makes it difficult to assess the delivery timeframe of individual proposals. Priority proposal are not identified. In addition all schemes are only deliverable with additional funding which could have repercussions for growth in the Borough. What is the certainty of the identified projects being feasible and effective?

2.1 The three given categories of Mayor's Transport Strategy/Sub-Regional Transport Plan proposals, LDF/LBE Transport Schemes and the LIP corridors and neighbourhood programmes indicate the funding sources for transport projects.

2.2 All LIP Corridor, Neighbourhood and Smarter Travel schemes are fully funded by Transport for London in the 2011 to 2014 period to a total value of £11.8m. These schemes are detailed in the LB Ealing adopted LIP 2011-2014 and Ealing's Infrastructure Delivery Schedule (IDS) in Appendix 3 of Development Strategy.

- 2.3 Currently, funding has been set-aside for the Crossrail, North London Line, Piccadilly Line, District Line, Road Maintenance and Bridge Strengthening and the Ealing Broadway Interchange Major Scheme. The outcome of the funding bid for the Southall Broadway Major Scheme is currently awaited. The above schemes are detailed in the MTS 2010 and LB Ealing adopted LIP 2011-2014. The scope of projects may alter if funding levels are changed and the implementation of Underground, railway and the Thames Cycle Route projects are outside LBE control. The IDS indicates the delivery timeframe of projects within a five-year period. More detailed descriptions, scope, costings and delivery timescales will be included in the updates to the IDS as they became known.
- 2.4 Priority will be given to all schemes that are fully funded. The borough aims to deliver all LIP Corridor, Neighbourhood, Smarter Travel and Major Schemes by 2014.
- 2.5 Full details of the effectiveness of Corridor, Neighbourhood, Smarter Travel and Major Schemes contribution towards the policies in the MTS 2010 are shown in Proforma A LIP Programme 2011/12 to 2013/14 in the LB Ealing LIP 2011-2014. Authority for these schemes was given by LBE Cabinet in March 2010 for 2010/11, March 2011 for 2011/12 and will be sought in Spring 2012 for 2012/13 and Spring 2013 for 2013/14 schemes.
- 2.6 In addition to s106 funding, ad-hoc sources of funding for transport projects are also available such as the Outer London Fund and Biking Borough Funding. LBE will seek to take advantage of these where possible.
- 2.6 To aid clarification regarding Transport projects, a suggested revised Infrastructure Delivery Schedule (Appendix 3 of the Development (Core) Strategy) has been produced and is attached to this Written Statement (LPA12) as Appendix 1. This revised Infrastructure Delivery Schedule now includes (within the Transport category) detail which is already set out in the Infrastructure Delivery Plan (EB25) regarding the Piccadilly and District Line upgrades and the North London line overground (see Section 9.4 of the IDP/EB25). The High Speed 2 scheme is also now proposed to be included in the schedule (as already referred to in the Development Strategy policy 1.2(d)).
- 2.7 The Council have also taken the opportunity, for accuracy, to correct typographical errors and update costings for some of the transport schemes (to reflect costings from the adopted LIP) and to delete the Acton Town Centre scheme (as advised by TfL). These are considered to be minor modifications.

3. Targets/Implementation

2. Generalised policies with minimal reliance on quantitative targets may cause issues for implementation.

- 3.1 Where appropriate and justified, policies throughout the Development Strategy identify quantitative targets for provision, including for numbers of new homes, floorspace of office and retail, managed release of strategic industrial land and tonnage of waste to be managed. Quantitative targets have not been included where the evidence base does not support this, and therefore the Council does not consider that minimal reliance on quantitative targets will negatively impact implementation.
- 3.2 PPS12 does not stipulate that quantitative targets are necessary, rather paragraph 4.47 states that the plan should contain 'clear targets or measurable outcomes' to support monitoring and delivery. Spatially based policies are best monitored against the achievement of their spatial objective, or that the desired outcome has been achieved, which in practice is largely a qualitative process.
- 3.3 With regards to infrastructure delivery, the IDP is updated on an annual basis and includes quantitative targets for provision, where service delivery plans of providers have included this information. As expected and suggested by good practice, most of the detail within the IDP relates to infrastructure delivery within the first five years of the plan period. Whilst infrastructure projects required to meet the needs of the projected growth are included in a number of Development Strategy policies and by area in the Neighbourhood Profiles (see Development Strategy, Appendix Two), policies 6.1 to 6.3 of the Development (Core) Strategy limit focus on identifying general objectives for various types of infrastructure provision. The further detail (on specific planned infrastructure projects, phasing, delivery partners etc) is more appropriately contained within the IDP (EB25) and summarised in the Infrastructure Delivery Schedule. (Development Strategy Appendix 3)
- 3.4 The Council is currently commissioning work to progress a Community Infrastructure Levy (CIL) for the borough, and the IDP forms part of the evidence base for this work. Part of the work being commissioned is the testing and full costing of the infrastructure requirements over the plan period. This further information, as well as other updates from infrastructure service providers, will therefore be included in the annual update of the Infrastructure Delivery Schedule to be appended to the Council's Annual Monitoring report. The Council's approach, as recommended in good practice, is very much that the IDP/Schedule is a 'living document'.

- 3.5 The AMR will therefore include reference to delivery of infrastructure projects identified in the IDP. The CIL process also requires Councils to publish a list of CIL priorities for spending ('Regulation 123' list) and detail of what infrastructure CIL monies have been spent on. Chapter 6 of the Development Strategy relates to Infrastructure Planning and makes reference to draft SPD9 (s106 Planning obligations and Legal agreements) and its emerging update to include reference to CIL priorities for spending (see Development Strategy, page 73 and footnote 92). As such, the Council will have in place clearly defined priorities for infrastructure spending and a review process for infrastructure delivery/implementation and ongoing monitoring.

4. Canal and Water Environment

3. Should the canal and water environment be included in the Infrastructure Delivery Schedule in Appendix 3?

- 4.1 Yes, this was an omission and it is suggested it should be included for completeness. A revised Infrastructure Delivery Schedule (Appendix 3 of the Development (Core) Strategy) has been produced and is attached to this Written Statement (LPA12) as Appendix 1. The suggested revised Infrastructure Delivery Schedule now includes (within the category 'Energy, Utilities and Physical Infrastructure') the proposed improvements to the canal infrastructure already described in paragraphs 2 and 3, section 11.8, of the Infrastructure Delivery Plan v2 (July 2011) (EB25). The suggested modification is considered to be minor.

5. Implementation and Monitoring

4. Whether the mechanisms in the CS for implementation and monitoring are sufficiently clear, detailed, and meet national policy requirements.

- 5.1 Policy 1.2(m) sets out the Council's approach to monitoring and reviewing performance of the Development Strategy, namely the publication of Annual Monitoring Reports which will include an updated Infrastructure Delivery Schedule.
- 5.2 The Localism Bill removes the requirement on local authorities to submit an Annual Monitoring Report to the Secretary of State, however it does not remove the requirement for local authorities to produce a monitoring report

for public consumption at intervals of 12 months or less. Policy 1.2(m) is therefore in accordance with PPS12 requirements on monitoring.

- 5.3 The Development Management DPD will provide more detailed policies to implement the Development Strategy; it will be used in conjunction with the strategic policies in the Development Strategy in determining planning applications. In addition, the Development Strategy is based on a clear spatial strategy that directs where development should go in broad terms, so that decisions on planning applications are given a clear steer prior to adoption of the Development Management DPD.

6. Other issues arising from representor's further statements on Matter 12 not already addressed above or in Council's other responses

- 6.1 In response to the Statement (rep no. 13) on behalf of Jehovah's Witnesses, see Council's previous response to representation number 245 (EAL12b). Places of worship are considered to be community facilities and are included in the list of social infrastructure at para 3.86 of the London Plan 2011, which forms part of Ealing's Development Plan. London Plan 2011 Policy 3.16 seeks to protect and encourage provision of a range of community facilities for which there is a need in the locality. These policies will be used to determine any planning applications relating to community facilities.
- 6.2 In response to the statement from representor 185, mapping is indicative. As infrastructure service provider's plans progress, more detail will be provided in the updates to the IDP/IDS. Ealing hospital is now correctly identified (and colour-coded) in the Infrastructure Delivery Schedule to be located within Southall rather than Ealing area (as a proposed minor change). Impacts of potential infrastructure provision in particular locations will be assessed against relevant policies of the UDP, emerging Development Management DPD, the London Plan 2011 and national policy guidance when the associated planning applications are submitted.
- 6.3 The GLA have suggested additions to assist with the clarity and consistency of Chapter 6 and Appendix 3, with particular reference to the Thames Tunnel Sewer project. A symbol has been added to Map 10 to indicate the project at Acton Storm Tanks Site. The Council accepts that Chapter 6 wording should now include 'utility' in the description of infrastructure types, as Paras. 6.4-6.6 below.
- 6.4 Suggested addition to first paragraph:

‘Existing communities and residents coming into new development in the borough will need additional health facilities, schools, leisure, transport, utility and community facilities. As indicated in chapter one, the sustainable delivery of the Development Strategy requires good infrastructure planning. This chapter provides more information on infrastructure requirements and delivery.’

6.5 Suggested addition to second paragraph:

‘To create sustainable communities, providing housing and employment opportunities alone is not sufficient. There is a need to provide the necessary supporting ‘infrastructure’ of transport, schools, open space, community, health, utilities and leisure services etc to support the local population and those who visit or work in the borough. A range of organisations provide these services but there is currently little or no integration of that provision meeting neither the needs of existing communities nor those of the future.’

6.6 The IDS at Appendix 3 has also been updated regarding the phasing, location and cost of the sewer project.

7. Conclusions

7.1 For clarity and accuracy, minor changes are suggested to DS Chapter 6 wording and to the Infrastructure Delivery Schedule (IDS), which is Appendix 3 of the Development Strategy. The suggested IDS is attached as Appendix 1 to this statement (LPA12).

8. Appendices

Ealing Council Statement 12, Appendix 1 – Infrastructure Delivery Schedule – Minor Changes (Oct 2011) – see below.

Appendix Three: Infrastructure Delivery Schedule (July 2011) **Minor changes (October 2011)**

Key to colours:
Greenford/Northolt/ Perivale (GNP)
Acton
Ealing/Hanwell
Southall
Borough-wide / TBC

Key to scoring:
Statutory responsibility: 1 – yes, 0 – no
Corporate priority: 1 – yes, 0 – no
Sustainable Community Strategy (SCS) priority: 1 – yes, 0 – no
Relationship to LDF Core Strategy: 3 – critical, 2 – essential, 1 – desirable
In growth corridor: 1 – yes, 0 – no
Is it deliverable: 3 – funding identified, 2 – additional funding required, 1 – significant funding shortfall
Cumulative Score: 0 low to 10 high

Note on prioritisation: Assessments of priorities are subject to internal and member consultation, and are intended to be a guide to prioritising projects.

Note on deliverability: Identified funding shortfalls are made in relation to the 2011 LBE Capital Programme.

Note on costings: The cost of strategic transport projects is not broken down by local authority within London and is therefore largely unknown

Category	Planned provision	When required			Location	Lead agency	Other partners	Delivery mechanism	Cost (if known)	Statutory responsibility?	Corporate priority?	SCS priority?	Relationship to LDF CS	In growth corridor?	Is it deliverable?	Cumulative Score
		2010 - 2015	2016 - 2021	2021 - 2026												
Education	Children's Centre Strategy Phase 3 – 4 Children's Centres at Primary Schools: Hathaway, Perivale, West Twyford and Wood End Library	✓			Borough-wide	LBE		Surestart / Capital Programme	£2.9m	0	0	0	1		3	4
Primary Education	3FE expansions	✓			Acton	LBE		Capital Programme, DfE funding, planning obligations, other grants	£122m	1	1	1	3	1	2	9
	New RC School in West Acton - 2FE	✓			Acton	LBE				1	1	0	3	1	2	8
	Brentside - 0.5FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Hobbayne - 1FE	✓			Ealing	LBE				1	1	0	3	1	2	8

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		2010 - 2015	2016 - 2021	2021 - 2026												
	North Ealing - 1FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	St Gregory's - 1FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Projected Temporary provision – 2.5FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Fielding - 1FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Little Ealing - 1FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	St John's - 0.5FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	St Mark's - 0.5FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Christ the Saviour - 1FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Scheme to be identified - 1-2FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Projected Temporary provision - 2.5FE	✓			Ealing	LBE				1	1	0	3	1	2	8
	Selborne - 1FE	✓			GNP	LBE				1	1	0	3	0	2	7
	Projected Temporary Provision - 1FE	✓			GNP	LBE				1	1	0	3	0	2	7
	Wood End Infants / Junior - 1FE	✓			GNP	LBE				1	1	0	3	0	2	7
	Scheme to be identified - 1FE	✓			GNP	LBE				1	1	0	3	0	2	7
	Projected Temporary Provision – 3FE	✓			GNP	LBE				1	1	0	3	1	2	8
	West London Academy - 1FE	✓			GNP	LBE				1	1	0	3	1	2	8
	Projected Temporary provision - 2FE	✓			GNP	LBE				1	1	0	3	1	2	8
	Ravenor - 1FE	✓			GNP	LBE				1	1	0	3	1	2	8
	Stanhope - 1FE	✓			GNP	LBE				1	1	0	3	1	2	8
	Oldfield - 0.5FE	✓			GNP	LBE				1	1	0	3	1	2	8
	Scheme to be identified	✓			GNP	LBE				1	1	0	3	1	2	8

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		2010 - 2015	2016 - 2021	2021 - 2026												
	- 1FE															
	Projected Temporary provision 2.5FE	✓			GNP	LBE			1	1	0	3	1	2	8	
	Projected Temporary Provision - 4FE	✓			Southall	LBE			1	1	0	3	1	2	8	
	Projected Temp Provision - 1FE	✓			Southall	LBE			1	1	0	3	1	2	8	
Secondary Education	Dormers Wells - rebuild	✓			Southall	LBE		Grant / mainstream funding	£27.3m	1	1	1	3		1	7
	Cardinal Wiseman - remodel	✓			GNP			Grant / mainstream funding	£23.9m	1	1	1	3		1	7
	Twyford High - remodel	✓			Acton			Grant / mainstream funding	£19.1m	1	1	1	3		1	7
	Elthorne Park - new build & remodel	✓			Ealing			Grant / mainstream funding	£21.7m	1	1	1	3		1	7
	Villiers High School - new build, remodel and refurbish	✓			Southall			Grant / mainstream funding	£19.1m	1	1	1	3		1	7
	Featherstone High - new build, remodel and refurbish	✓			Southall			Grant / mainstream funding	£16.2m	1	1	1	3		1	7
	Northolt High School - new build and remodel	✓			GNP			Grant / mainstream funding	£24.4m	1	1	1	3		1	7

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		2010 - 2015	2016 - 2021	2021 - 2026												
	Ellen Wilkinson - new build, remodel and refurbish	✓			Acton			Grant / mainstream funding	£20.4m	1	1	1	3		1	7
	Drayton Manor - new build, remodel and refurbish	✓			Ealing			Grant / mainstream funding	£23.3m	1	1	1	3		1	7
	New School	✓			GNP			Grant / mainstream funding	£30.5m	1	1	1	3		1	7
FE / HE	University of West London - St. Mary's Road campus redevelopment		✓	✓	Ealing	Univ. of West London		Univ. of West London Estates Strategy	TBC	0	0	0	1	1	1	3
	Post 16 education - Replacement Ealing Diploma and Education site	✓			TBC	LBE 14 to 19 Partnership		TBC. Possibly Skills Funding Agency or Young People's Learning Agency	TBC	0	0	0	1		1	2
Primary Health Centres	Southall Broadway – community services centre for surrounding small practices	✓			Southall	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	1	1	4
	Jubilee Gardens – Integrated health centre and Library.	✓			Southall	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	1	1	4
	Featherstone Hub - Integrated health and social care centre	✓			Southall	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	1	1	4
	Southall Gasworks		✓	✓	Southall	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	1	1	4


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		2010 - 2015	2016 - 2021	2021 - 2026												
	Refurbishment or other solution for Mattock Lane Health Centre	✓			Ealing	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	1	1	4
	Ealing Hospital Site Unscheduled Care Centre	✓			Southall	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	1	1	4
	Grand Union Village – Northolt integrated care centre with a specific focus on specialist children's and sexual health services.	✓			GNP	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	0	1	3
	Westway Cross - Health / leisure centre	✓			GNP	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	0	1	3
	Integrated health social care facility	✓			Acton	NHS Ealing	LBE, local GPs	LIFT Company – Building Better Health (West London) Ltd.		0	0	0	2	1	1	4
Mental Health	Mens medium secure unit. Trust Resource Centre, office, and admin accommodation.	✓			Ealing	WLMHT				0	0	0	0	1	2	3
Social Care	Service centre				GNP					0	0	0	1	0	1	2
	Service centre				Acton					0	0	0	1	1	1	3
	Service centre				Southall					0	0	0	1	1	1	3
Open Spaces	Northolt & Greenford Countryside Park				GNP	LBE				0	0	0	1	0	2	3
	Southall Gasworks	✓			Southall	LBE		S106		0	0	0	2	1	1	4
	North Acton Station Square	✓			Acton	LBE		S106 / grant funding	£3m	0	1	0	2	1	1	5

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		2010 - 2015	2016 - 2021	2021 - 2026												
	Gunnarsbury Park	✓			Ealing	LBE		Capital Programme	£4.5m	0	0	0	1	0	3	4
Culture, Sports & Leisure	New Acton Pool provision (part of Acton Town Hall project)	✓			Acton	LBE	Private sector	Capital Programme / Planning Obligations	£14m (total project cost)	0	1	0	2	1	2	6
	Gurnell Pool	✓	✓		GNP	LBE		Capital programme	£12m	0	1	0	1	0	2	4
	Sports Halls: 5 new sports hall planned through BSF Programme: Cardinal Wiseman, Elthorne Park, Villiers High, Drayton Manor, New School. NB: Only Cardinal Wiseman will progress until Govt Education spending review is complete.	✓			GNP, Ealing / Hanwell, Southall	LBE Environment and Leisure		TBC	TBC	0	0	0	1	0	1	2
	Expanded gym services at redeveloped Acton Pool (part of Town Hall project)	✓			Acton	LBE	Private sector	Capital Programme / Planning Obligations	£14m (total project cost)	0	1	0	2	1	2	6
Libraries	Perivale – investment to improve standard of provision		✓		GNP	LBE		Capital Programme		1	0	0	1	0	1	3
	Greenford - develop library and information hub				GNP	LBE		Capital Programme		1	0	0	1	1	1	4
	Southall - investment to improve standard of provision, develop library and information hub		✓		Southall	LBE		Capital Programme		1	0	0	1	1	1	4

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		2010 - 2015	2016 - 2021	2021 - 2026												
	Hanwell - investment to improve standard of provision		✓		Ealing	LBE		Capital Programme		1	0	0	1	0	1	3
	West Ealing - develop library and information hub				Ealing	LBE				1	0	0	1	1	1	4
	Acton - develop library and information hub		✓		Acton	LBE		Acton Town Hall redevelopment project		1	1	0	1	1	1	4
	Consolidate library archives store				Borough-wide search	LBE				1	0	0	1	0	1	3
Sports Pitches	Sports Hub	✓			GNP	LBE Env. & Leisure		LBE Capital Programme	TBC	0	0	0	1	0	2	3
	Sports pitches improvement: Rectory Park, Ealing Central Sports Ground, Spikesbridge Park, Warren Farm, North Acton Sports Ground	✓			Borough-wide	LBE Env. & Leisure		LBE Capital Programme	TBC	0	0	0	1	0	2	3
Community Centres	Hanwell Community Centre	✓			Ealing	LBE		Major Projects	£3.9	0	0	0	1	1	2	4
	Ravenor Farm Community Centre	✓			GNP	LBE		Property Strategy	£2.7m	0	0	0	1	1	2	4
Heritage/Community centres	Acton Town Hall	✓			Acton	LBE		Capital Programme	£1.7 Capital budget 2011-12	0	1	0	1	1	2	5
	Southall Manor House	✓			Southall	LBE		Property Strategy, Community Centres Strategy, LBE Groundwork	£1.5m	0	0	0	1	1	3	5

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		2010 - 2015	2016 - 2021	2021 - 2026												
Heritage	Pitzhanger Manor	✓			Ealing	LBE		HLF, Arts Council, EC, English Heritage	£2.9m	0	1	0	1	1	2	5
	Gunnersbury Park	✓			Ealing	LBE		Capital Programme	£4.5m	0	0	0	1	0	3	4
	Ealing Town Hall				Ealing	LBE			TBC	0	0	0	1	1	1	3
	Brent Lodge				Hanwell	LBE			TBC							
Transport - Strategic	Crossrail 1		✓		Borough-wide	Crossrail / Network Rail	LBE	Mayor's Transport Strategy (MTS)	TBC	0	1	0?	3	1	2?	7
	HS2		✓	✓	Borough-wide	Department for Transport / HS2 Ltd	Network Rail / TfL	DfT	TBC	0	0	0	1	1	1	3
	Great Western train lengthening & electrification	✓	✓		Borough-wide	Network Rail	First Great Western / TfL	Great Western RUS	TBC	0	1	0	2	1	2	6
	Piccadilly Line upgrades		✓	✓	Borough-wide	TfL		MTS	TBC	0	1	0	2	1	2	6
	District Line upgrades	✓	✓		Borough-wide	TfL/ London Underground		MTS	TBC	0	1	0	2	1	2	6
	North London Line/London Overground	✓		✓	Borough-wide	TfL/ London Overground		MTS	TBC	?	?	?	?	?	2	?
	Bus network development	✓	✓		Borough-wide	TfL	LBE	MTS	TBC	0	1	0	2	1	2	6

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		2010 - 2015	2016 - 2021	2021 - 2026												
	Improved TfL Road Network management to smooth the flow of traffic	✓	✓		Borough-wide	TfL		MTS	TBC	0	1	0	2	1	2	6
Transport - LIP Schemes																
	Biking Borough Funding	✓			Borough-wide	TfL	LBE	LIP/MTS	£286,000	0	0	0	1	1	2	4
	Ealing Broadway Interchange Major Scheme	✓			Ealing	TfL / LBE		LIP	£4.5m	0	1	0	3	1	2	7
	Southall Broadway Major Scheme	✓			Southall	TfL / LBE		LIP	£5.6m	0	1	0	3	1	2	7
	*LIP Corridors programme (14 schemes)	✓			Borough-wide	LBE / TfL		LIP	£3.8m	0	1	0	3	1	3	8
	LIP Neighbourhoods programme (19 schemes)	✓			Borough-wide	LBE / TfL		LIP	£2.1m	0	1	0	2	0	3	6
	Road maintenance and bridge strengthening	✓	✓	✓	Borough-wide	TfL / LBE		LIP	£1.9m	1	1	0	2	1	2	7
Waste	Waste facilities as determined through the West London Waste Plan (WLWP).	✓	✓	✓	TBC	West London Waste Authority (WLWA)	LBE	WLWA to enter into a contract with an approved partner to provide waste processing contract.	Contract details to be determined by WLWP.	1	1	0	3	0	2	7
Energy, Utilities & Physical Infrastructure	Energy				TBC					0	0	0	2	0	2	4
	Gas & Electric				Borough-wide	National Grid	Local energy suppliers		n/a	0	0	0	2	0	2	4

Category	Planned provision	When required			Location	Lead agency	Other partners	Delivery mechanism	Cost (if known)	Statutory responsibility?	Corporate priority?	SCS priority?	Relationship to LDF CS	In growth corridor?	Is it deliverable?	Cumulative Score
		2010 - 2015	2016 - 2021	2021 - 2026												
	Sewerage – Thames Tunnel Project	✓	✓		Acton Storm Tanks	Thames Water		Thames Water Capital Programme	Part of £3bn project	0	0	0	3	1	3	7
	Canal waterways – wall repair				Hanwell	British Waterways		British Waterways	£250,000	0	0	0	1	0	2	3
	Canal waterways – Grand Union towpath improvements				Borough-wide	LBE / British Waterways		British Waterways/LIP	£700,000	0	0	0	1	0	2	3
Emergency Services	Police: Additional neighbourhood police bases may be needed as part of major developments. Additional office space may be required at a future date. May also require new centralised police patrol base and custody centre.		✓	✓	TBC	Metropolitan Police		MPA Estate Strategy and Asset Management Plan	TBC	0	0	0	1	0	1	2

* Grand Union Canal towpath improvements LIP scheme is shown above under category of 'Energy, Utilities and Physical infrastructure'